

HARVEY SALGO***LA CAPRA ASSOCIATES***Principal

Harvey Salgo, Principal of La Capra Associates, is an economist and attorney with extensive experience in electric industry restructuring and regulation. His work (from 1992-2001) includes assisting in the India effort (supported by the World Bank) to restructure (and privatize certain functions of) the power sector in India and has worked on similar issues in Pakistan. He has prepared for the World Bank an energy strategy for Montenegro (2002) and has reviewed and participated in the development of a new energy law (2002-03). He has also drafted a power sector reform law in Zimbabwe (along with local counsel) and has prepared detailed comments on the evolving law in Vietnam and China. More recently, he prepared a financial plan for the Government of Ukraine to restore creditworthiness to the country's energy sector. Among his experiences, Mr. Salgo was formerly an Assistant Professor of Economics at the University of Vermont (1969-74), an economist/ attorney at the Massachusetts Department of Public Utilities (1977-79), and an attorney and consultant in private practice with the firm of Salgo and Lee (1979-87). Mr. Salgo has represented numerous clients and has extensive regulatory litigation experience. As a consultant, he has testified as an expert witness on several occasions. He has provided consulting services to a wide variety of domestic (US) clients and has worked abroad for the World Bank, Inter-American Development Bank, Asian Development Bank, and U.S. Agency for International Development.

SELECTED EXPERIENCE

- **Connecticut Energy Advisory Board.** Advisor to the CEAB for, *inter alia*, the preparation of the state's energy plan, review of certain energy legislation, procurement of energy resources. 2005 (ongoing)
- **Illinois Attorney General's Office.** Review of the proposal of the state's utilities regarding how to supply default service to retail electricity consumers. 2005
- **Pennsylvania Office of the Consumer Advocate:** Assistance to the OCA regarding the proposed merger between Exelon and PSEG; policy issues associated with market power and proposed merger benefits to Pennsylvania. 2005
- **Government of Ukraine.** Preparation of a financial plan for the Government designed to restore creditworthiness to the country's energy sector. Work was done in Ukraine with a local (Kiev) consulting company; it was financed by a grant from the Japanese Government and administered by the World Bank. 2004
- **NYSERDA:** Assistance with the preparation of an RFP for renewables attributes. NYSERDA has the responsibility, as a central procurement entity, to acquire these attributes in the market. 2004

- **Arizona Public Utilities Commission:** Assessment for staff of a proposal by Arizona Public Service Company to ratebase certain generation assets owned by an affiliated company. 2004
- **World Bank: Zambia.** Assessment of the possibilities and likelihood of success of the commercialization of the state-owned power utility of Zambia; issue of revision of prior World Bank-IMF conditionalities for debt relief. 2003.
- **World Bank: Cambodia.** Advice regarding power supply arrangements between Cambodia and Vietnam.
- **World Bank: Nigeria.** Conducted a peer review of a major World Bank project to assist in the reform of the Nigerian power sector. 2003
- **Massachusetts Technology Collaborative.** Assistance to the MTC in its development of new and creative ways to utilize its funds to leverage the development of renewable energy projects. 2003.
- **University of Vermont.** Assessment of cogeneration options at the university. 2003
- **Town of Weymouth, MA.** The town is host to a nearly complete power project that is in default on its loans. Advice to the town regarding its commercial rights and obligations. 2003.
- **California Office of Ratepayer Advocate.** Assistance in the review of power purchasing activities of Pacific Gas & Electric Company in a period during the crisis in Western Power Markets. 2003.
- **World Bank: Montenegro.** Preparation of a power sector strategy for Montenegro; review of drafts of the new law (establishing a regulatory body and other matters), preparation of detailed comments regarding the law; due diligence review of later draft. 2002-03.
- **Massachusetts Technology Collaborative.** Provided assistance in the due diligence review of proposed renewables projects in Massachusetts. The MTC is a state agency that administers a large fund to be used to support – through loan, grant, equity, or other means – renewables projects so as to facilitate their development in the state. 2002-03.
- **Nevada Office of the Attorney General.** Assisted in the review of certain power purchases undertaken by the Nevada Power Corporation during and after the power crisis in the US Western markets. 2002-03.
- **Wyoming Industrial Energy Consumers.** Assistance in the review of certain power purchases undertaken by PacifiCorp before and during the power crisis in the US Western markets. 2002-03.
- **Pennsylvania Office of Consumer Advocate.** Provision of advice regarding various matters associated with FERC's proposed Standard Market Design: assistance in the preparation of alternative proposals and detailed comments to FERC. 2002-03.
- **California Bureau of State Audits.** Team member for audit of the performance of the Department of Water Resources, which was given emergency statutory authority to

purchase the 'net short' position of the non-creditworthy California utilities. The audit was mandated by statute. 2001.

- **Narragansett Bay Commission.** Assistance to the Commission (the primary water supplier in Rhode Island) in the assessment of whether to obtain future power requirements from the local utility or from an on-site power project (or some combination of the two); other ongoing tasks. 2001-02.
- **World Bank: India.** Member of team established to assess technical, market, and regulatory constraints to rural access to electricity service. Principal responsibility: paper concerning key regulatory issues and policies. Provided advice concerning the approach to the privatization of distribution in Andhra Pradesh, a large southern state. 2001
- **World Bank and GTZ (Germany): Zimbabwe.** Work in Zimbabwe regarding power sector reform and the near term privatization of a generating station. Preparation of power sector reform legislation (supported by GTZ) in conjunction with local attorneys. 2001.
- **World Bank Peer Review.** Review of the proposed approach to reform as prepared by the Bank's Nigeria team; discussion with senior Bank management. 2001.
- **California Office of Ratepayer Advocate.** Assistance in the review of the power purchasing strategy of California utilities in light of recent problems in the power markets; assessment of the extent to which the high prices for wholesale power may have been mitigated by hedging strategies. 2001.
- **World Bank and Asian Development Bank: Vietnam.** Advisor to Ministry of Power working group concerning the drafting of power sector reform legislation; participation in two high level workshops regarding reform. 2000-2001.
- **World Bank: China.** Participation in high level reform workshop; presentation of review of then-present Chinese law and whether it was consistent with the next stages of power sector reform. 2000.
- **World Bank: India.** (1992- 2000). Extensive work with the Bank regarding power sector restructuring, including sector unbundling, establishment of regulatory agencies, distribution privatization and numerous other matters. The work in India was virtually full time and covered a broad range of tasks. Tasks included:
 - participation in the development of power sector reform programs at various stages in Orissa, Andhra Pradesh, Haryana, Uttar Pradesh, Rajasthan, Karnataka;
 - advisor to the Orissa government and GRIDCO in developing a plan for a management contract for one distribution area, soliciting proposals, selection of company as contractor, contracting with company;
 - advisor to the Orissa GRIDCO regarding the privatization (now complete) of its entire distribution business (four companies); assistance to merchant bankers in the preparation of documents for a transparent bidding process (preparation of draft RFQ and RFP);

- review of major gas combined cycle project (Enron's Dahbol Project) south of Mumbai; assessment of whether the power would be economic for purchase by Maharashtra State Electricity Board; recommended that the Bank not provide financial assistance to the project.
- organization of nationwide conference (on behalf of Indian Ministry of Power and World Bank) concerning competitive bidding for power (Hyderabad, 1994) and privatization of distribution (Bangalore, 1995);
- preparation of a widely distributed handbook on competitive bidding;
- ongoing review and assessment of draft legislation, secondary legislation (regulations) for newly formed state and central regulatory agencies;
- ongoing review and assessment of various planning documents, including the methodology for analyzing the disaggregation of the statewide distribution territories (in the reforming states) into smaller companies (as a prelude to privatization).
- **World Bank: Pakistan.** Work with the Bank (begun in 1997) regarding power sector restructuring and related matters. Primary work in Pakistan was assistance to the regulatory authority (NEPRA) regarding the implementation of its law and the development of secondary legislation (regulations). 1999.
- **Infrastructure Leasing & Financial Services (New Delhi, Mumbai).** Advice regarding the development of privately owned and operated infrastructure projects (roads, etc.) in India; specific tasks include preparation of competitive procurement documents, contract review, liaison with World Bank which provided funding. 1997.
- **Rhode Island Public Utilities Commission.** Advice concerning the restructuring of the utilities under the jurisdiction of the Rhode Island PUC. 1996.
- **Commonwealth Gas Company.** Strategic consultant to the company on matters concerning the implementation of a major gas conservation program including the post-implementation process and impact evaluations. 1994-96.
- **Commonwealth Gas Company.** Advice concerning certain regulatory settlement matters concerning DSM and competitive market issues. 1996.
- **New Hampshire Legislature.** Advice concerning the approach to restructuring the electricity industry in New Hampshire. In addition to advice regarding legislative policy, the tasks included calculation of the estimated stranded costs in the state.
- **Nantucket Electric Company.** Assistance in the preparation of solicitation and review of proposals for the development of an undersea cable to the island of Nantucket and for the sale of power to supply the island's long term needs. 1993.
- **Rhode Island Public Utilities Commission.** Assistance to the Commission concerning its review of a power supply proposal for the state. The Commission has the statutory authority to purchase power for resale and is evaluating an offer for a substantial number of megawatts. 1993.

- **Colonial Gas Company.** Preparation of RFP for DSM services from energy services companies. Assistance in the review of ESCO proposals and in the selection of winning vendors. 1992.
- **Gas Ventures Advisors.** Review of a variety of Power Purchase Agreements to determine the relationship between certain contract provisions and the structure of project pricing. The review will examine energy-only pricing, simple fixed/variable agreements, and more complex arrangements. 1992.
- **Washington, D.C. Office of People's Council.** Assistance in the analysis and review of the Washington Gas Company's Integrated Resource Plan, including participation in periodic IRP planning meetings with the Company and other parties. 1992.
- **Vermont Electric Cooperative.** Assistance in the preparation of an Integrated Resource Plan for the Cooperative. 1992.
- **Gas Evaluation and Monitoring Study (GEMS).** Consultant to the group of gas utilities in New England that were participants in GEMS. GEMS was the joint analysis of DSM impacts utilizing end-use meters located in the Boston Gas service territory, as well as process evaluations. Tasks included work on the design of the study, statistical consultation and other matters. 1991-92.
- **Inter-American Development Bank.** Review and analysis of DSM potential in Costa Rica's electric utility industry; development of priorities for DSM pilot programs. 1992.
- **Vermont Department of Public Service.** Assistance in the negotiation of contracts for power from private power generators. 1992.
- **Massachusetts Division of Energy Resources.** Assistance in the preparation of a DOER proposal to develop a windpower project. The prospective power purchaser is New England Power Company, which has issued solicitation for renewable power projects. 1992.
- **International Institute for Energy Conservation.** Work with IIEC to prepare draft Terms of Reference for the Asian Development Bank; the TOR concerns energy efficiency technical and economic assessments. 1991.
- **University of Missouri.** Analysis of the university's energy options, including whether or not to privatize its coal cogeneration plant. 1991.
- **Long Island Power Authority.** Consultation concerning the conversion of the Shoreham Nuclear facility to a gas-fired combined cycle unit and for the use of project revenues to finance DSM investments. Assistance in the preparation of requests for proposals for the conversion and for the DSM projects. 1991.
- **Consumers Gas Company, Canada.** Preparation of process and impact evaluation scoping study as part of the Company's Integrated Resource Plan. 1991.
- **U.S. Agency for International Development.** Manager of energy price reform studies for Czechoslovakia. Provided advice to government regarding energy price reform and energy planning, including methods for the incorporation of environmental costs into resource planning and pricing decisions. 1991.

- **District of Columbia Office of People's Counsel.** Review of the process and impact evaluation efforts undertaken by DC Natural Gas. 1990.
- **Rhode Island Governor's Office of Housing, Energy, and Intergovernmental Relations.** Assessment of cogeneration (district/heating) potential at Manchester Street Station, a gas-fired combined cycle retrofit to be undertaken by New England Power Company. 1990.
- **Wisconsin Gas Company.** Assistance in the preparation of an RFP for vendors to provide conservation services to the Company's large commercial customers. Assistance in the evaluation and selection of winning proposals. 1990.
- **City of Lowell, MA.** Negotiation of contract for a regional recycling facility, in consultation with attorney for the City. 1990.
- **Vermont Department of Public Service.** Assistance in the preparation of an RFP and related material for the VDPS' solicitation of Qualifying Facilities and Independent Power Producers; review and initial evaluation of proposals received by the VDPS. 1989.
- **U.S. Agency for International Development.** Presentation to delegation of senior utility personnel from the Philippines concerning various private power solicitation and contract issues. Meetings arranged for the delegation with Massachusetts regulatory officials and utility executives. 1989.
- **World Bank: Thailand Mission.** Development of a framework for private ownership of electric generating facilities and review of specific projects to determine if appropriate for private sector development. The task includes interviewing key government and utility officials, outlining areas in which resolution of differences is necessary, preparing specific proposals for the implementation of privately owned projects in Thailand. 1989.
- **Boston Gas Company.** Strategic consultant to the company on matters concerning the implementation of a major gas conservation program including the post-implementation process and impact evaluations. The task includes participation in, and review of, major decisions; and assistance in the hiring of technical consultants, and review of their work. 1989.
- **U.S. Agency for International Development.** Preparation of two major sections of a report: Biomass Projects and Private Power Regulations. The two sections concern (1) the identification and management of private power risks to the utility, developers, financial entities, governments, and others; and (2) assessment of the skill areas which utilities and governmental bodies will require to implement a successful private power program. 1989.
- **Rhode Island Energy Coordinating Council.** Consultant to the ECC, established by an Executive Order from the Governor, to assess the electricity options for the state, and matters such as energy security and environmental impacts. 1989.
- **Minnesota Department of Public Service.** Assist the Department concerning proposed rules for least-cost planning and regulatory incentives; assess the Department's staffing

and other needs to allow it to effectively participate in the planning process. Project Manager and Principal Investigator. 1989.

- **U.S. Agency for International Development.** Paper and presentations concerning the methods for soliciting and evaluating private power projects and structuring necessary contractual arrangements between utility and producer. Presentations were made to A.I.D. sponsored conferences in Jakarta, Indonesia. 1989.
- **Pennsylvania Office of Consumer Advocate.** Review and analysis of a supply and DSM bidding proposed by Orange and Rockland Utilities. 1989.
- **Madison Gas & Electric Company.** Assist in the preparation of an RFP for DSM resources, as required by the PUC; assist in other aspects of the solicitation process; assist in the selection of DSM providers. 1988.
- **Massachusetts Port Authority.** Conduct a seminar for Massport executives concerning the feasibility of cogeneration at Logan Airport in Boston. 1987.
- **Rhode Island Department of Central Services.** Assist in the preparation of an RFP, and review of proposals, for a cogeneration system at the University of Rhode Island; assist in the negotiation of necessary contracts. 1987.
- **Rhode Island PUC.** Head of Task Force (which included utilities, financial entities, qualifying facility developers, state agencies) seeking to "negotiate" a methodology for the regulatory treatment of utility/qualifying facility relationships under PURPA. 1990.
- **Massachusetts Executive Office of Energy Resources.** Preparation of proposed comprehensive regulations regarding PURPA (re: utility qualifying facility sales and other relationships); legal representation in related matters. Preparation of proposal concerning the regulatory treatment of new utility plant consistent with regulations regarding utility/qualifying facility relationship under PURPA and, more generally, with least-cost integrated planning. Testimony on these matters before the Massachusetts Department of Public Utilities. 1984.
- **Northeast States for Coordinated Air Use Management.** Assistance in the preparation of, and participation in, workshops designed to bring together utility planning and air quality professionals. The task was to facilitate a discussion between the two groups so as to examine the impact of air quality constraints on electric generation (utility and non-utility) planning. NESCAUM consists of representatives of various state agencies concerned with air quality issues. 1986, 1988.
- **Massachusetts Energy Facilities Siting Council.** Preparation of analysis of certain aspects of New England Power Pool planning and pricing with focus on cogeneration, small power production, and conservation. 1986-87.
- **Vermont Electric Cooperative, Inc..** Special consultant to the Vermont Electric Cooperative, Inc., which was in serious financial difficulty. Coordinate necessary analyses (energy and demand forecast, power needs, power sales possibilities, financial condition); assist in the evaluation of bankruptcy as an option; negotiate with major creditors (Rural Electrification Administration and Cooperative Finance Corporation);

coordinate with Vermont regulators and Congressional delegation; provide general advice and counsel to the VEC Trustees and management. 1986.

- **Coalition of Northeast Governors.** Preparation of analysis of certain aspects of PURPA (utility/qualifying facility relation-ships) with emphasis on biomass facilities; delivery of paper at conference; continued consultation. 1986.

Goddard College

Instructor in Economics

Plainfield, VT

1979

New England Energy Congress

Director, Low Income Backup Project

1978 - 1979

Massachusetts Department of Public Utilities

Attorney and Economist

Boston, MA

1977 - 1978

University of Vermont

Instructor (Part-time while in Law School)

Burlington, VT

1975 - 1977

University of Vermont

Assistant Professor of Economics

Burlington, VT

1969 - 1974

SELECTED PAPERS AND RESEARCH

The India Power Sector: the Need for Reform, Pacific and Asian Journal of Energy, Vol. 7, No. 2, December 1997.

India Faces Restructuring: The Need is with the States, The Electricity Journal, March 1996.

India: Energy Sector -- Issues and Options, World Bank. Co-author. 1996.

America's Energy Choices: Investing in a Strong Economy and a Clean Environment. In collaboration with the Union of Concerned Scientists, the American Council for an Energy Efficient Economy, the Natural Resources Defense Council, and the Alliance to Save Energy. Tellus Study No. 90-067. Co-author. 1991.

District Heating from the Manchester Street Station: A Public Policy Perspective, A report to the Rhode Island Governor's Office of Housing, Energy, and Intergovernmental Relations. Tellus Study No. 90-034. Principal author. 1990.

Methodology for the Incorporation of Environmental Externalities in the Selection of Resources. Co-Author of Report to the Massachusetts Department of Energy Resources. 1990.

A Survey of Selected States' Implementation of Least Cost Integrated Planning Processes for Electric Utilities. Co-Author. A report to the Missouri Office of the Public Counsel. 1988.

An Overview of the Processes by which Power is Purchased from Qualifying Facilities in New England. Principal Investigator. A report to the New England Cogeneration Association. 1988.

Feasibility of a Power Authority in the State of Vermont. A report to the Vermont Department of Public Service. Principal Investigator. 1987.

Assistance in the Development of a Regional Management Plan. Co-author. A report to the Northeast Interstate Low-Level Radioactive Waste Commission. 1987.

SPEAKING ENGAGEMENTS AND PRESENTATIONS

Invited Speaker: NYSERDA RPS Workshop: Requirements and Implications of Potential Procurement Methods: Three Methods of REC Procurement. June 2005

Invited Speaker/Panelist: Harvard Conference on International Development (at the Kennedy School). Approaches to the regulation of infrastructure services in developing countries. April 2005.

Invited Speaker, National Association of Regulatory Utility Commissioners (NARUC): *What happened in California? The La Capra audit of the state's Department of Water Resources*, Washington DC. 2002.

Invited Chair, Panel of PUC Commissioners, Roundtable Session: "Retrench, Reregulate, or Proceed: Experiences with Restructuring and Future Directions" at the Michigan State University Institute of Public Utilities 33rd Annual Regulatory Policy Conference, Williamsburg, Virginia. 2001.

Invited speaker, Consistency of present Chinese Power Sector Law with Competitive Markets, Beijing, November, 2000

Invited expert participant, Need for Power Sector Reform in Vietnam, Ha Long City, October, 2000

Invited Speaker, Conference on Improving the Health of the Indian Power Sector, jointly sponsored by the Indian Ministry of Power and the German Government, New Delhi, January 1997.

Conference Chair, Nuclear Power in the Competitive Era, Infocast, Washington, DC, January 1997.

Invited speaker (and a principal conference organizer), Private Sector Participation in Indian Distribution, Bangalore. 1995.

Invited Speaker, Retail Wheeling Issues, NARUC IRP Conference, Kalispell, Montana. May 1994.

Invited speaker (and a principal organizer), conference on Competitive Bidding in India, Hyderabad. 1994.

Author, *Update on the Power Market in India*, Power Magazine. 1994.

Invited Speaker, Joint Delivery of Gas and Electric DSM Programs: Barriers and Opportunities for More Efficient Program Delivery. Massachusetts Energy Efficiency Council DSM Conference, Boston. March 1994.

Invited Speaker, "International Diversification and the Utility Ratepayer", Ninth Annual Cogeneration and Independent Conference, McGraw Hill, New Orleans (March); (paper presented by colleague). 1994.

Invited Speaker, Conference: Private Power in India, Infocast, Washington, D.C. 1993.

Invited Speaker, DSM Impact Evaluation: How Much is Just Enough?, Washington Gas Light Co., Least Cost Planning Conference, Washington, D.C. 1992.

Invited Speaker, DSM Impact Evaluation: Costs and Benefits, NASUCA, Washington, D.C. 1992.

Invited Speaker, Treatment of Environmental Externalities: Issues and Perspectives, New England Cogeneration Association, Waltham, MA. 1991.

Invited Speaker, Project Development Opportunities in the Developing World, International Private Power Conference, New York. 1991.

Invited Speaker, Structuring DSM Programs for Gas Utilities, New England Gas Association. 1990.

Invited Speaker, Financial Incentives to Utilities for DSM Implementation: In What Circumstances?, presentation to National Association of State Utility Consumer Advocates (NASUCA), Santa Fe, NM. 1990.

Invited Speaker, Least Cost Planning and Gas Utilities, Presentation at Gas Utility Conference sponsored by the Bar Association of the District of Columbia and the District of Columbia Natural Gas Co., Washington, D.C. 1989.

Invited Speaker, Regulatory Frameworks in New England for Utility/Private Power Arrangements, Presentation to Delegation from Thailand, Sponsored by the U.S. Agency for International Development, Boston, Mass. 1989.

Invited Speaker, Framework for the Development of a Private Power Program, International Workshop on Opportunities for Private Power Sector Power Generation in Indonesia, Sponsored by the U.S. Agency for International Development, Jakarta, Indonesia. Paper presented. 1989.

Invited Speaker, Implications of Changing Environmental Regulations for Utility Regulators, New England Cogeneration Association Conference on Energy and Environmental Issues, Boxborough, Mass. 1988.

Invited Speaker, Bidding Systems: Some Theoretical and Practical Issues, NARUC Biennial Regulatory Information Conference, Columbus, Ohio. Paper published in Proceedings. 1988.

Invited Speaker, Innovative Supply-Side and Demand-Side Projects: A National Sampler, Conference on Least-Cost Energy Planning for the Carolinas. Sponsored by the North and South Carolina PUCs, the North Carolina Dept. of Commerce and the North Carolina Alternative Energy Corp. 1988.

Invited Speaker, Renewable Energy Resources and Least-Cost Planning, Sponsored by Renewable Resource Associates (under U.S. Dept. of Energy grant), Golden, Colorado. 1988.

Invited Speaker, The QF Market in New England, Cogeneration Market Conference, Sponsored by Cogeneration Report and Power Magazine, New Orleans. Paper published in Proceedings. 1988.

Invited Speaker, Development and Implementation of Least-Cost Plans, Northeast States Coalition for Air Use Management, Annapolis. 1988.

Invited Speaker, New England Energy Task Force, U.S. Dept. of Energy, The Changing Environment for Non-Utility Resources, Boston. 1988.

Invited Speaker, Regional Transmission Issues, New England Conference of Public Utilities Commissioners, New Hampshire. 1987.

Invited Speaker, PURPA Bidding Systems, American Cogeneration Association, Houston. 1987.

Invited Speaker, Bidding and Least-Cost Planning, NASUCA, New Orleans. 1987.

Invited Speaker, Massachusetts QF Bidding Regulations, sponsored by Boston Edison for prospective bidders. 1987.

Invited Speaker: "PURPA Implementation: Policy Issues and Choices." Coalition of Northeast Governors: Biomass Project, Montpelier, VT. 1986.

Invited Panelist: "New England Utilities: Conservation Incentives and Their Impact on Financial Health." Sponsored by New England Energy Congress. 1981.

EXPERT TESTIMONY

<u>Forum</u>	<u>Case or Docket No.</u>	<u>Date</u>	<u>Topic</u>
Department of Public Utilities Massachusetts	DPU Nos. 90-55/ 90-17 / 90-18	6/90	Concerning DSM Implementation
Vermont Public Service Board	No. 5330	1/90	Concerning solicitation of Non Utility Generation
Michigan Public Service Commission	No. U-8871	6/88	Analysis of the MCV et al. Cogeneration Project
Colorado Public Service Commission	No. 38771	4/88	Analysis of Utility Bidding Proposal
Department of Public Utilities Massachusetts	DPU 86-36	5/88	Implementation of All-Resources Bidding
South Carolina Public Service Commission	No. 80-251	1/88	Bidding for Qualifying Facilities
Public Utility Commission of Pennsylvania	I-860025	11/87	Bidding Systems for Small Power Producers Cogenerators
Public Service Board of Vermont	No. 5248	11/87	Reasonableness of Certain Wholesale Transactions
Department of Public Utilities, Massachusetts	DPU 86-36	9/87	Cost Recovery for New Utility Generation
Public Utilities Commission of New Hampshire	DR 86-41	1/87	Bidding Systems for Small Power Producers and Cogenerators
Public Utilities Commission of Rhode Island	No. 1549	9/86 11/87	Utility/Qualifying Facility Contracting On behalf of R.I. Task Force
Department of Public Utilities, MA	DPU 86-36/ 89-239	4/86 9/89	Cost recovery for New Generation, Environmental Externalities
Department of Public Utilities	DPU 84-276	3/85 10/85	Utility/QF Contracting, Incl. Bidding

Massachusetts		3/86	
Energy Facilities Siting Council, Massachusetts	EFSC-90-RM-100	9/89	Resource Planning Regulations
Department of Public Utilities Massachusetts	DPU 89-141, et.seq.	12/89	Incorporation of Environmental Externalities in Utility RFPs

EDUCATION

Northeastern University School of Law <i>J.D.</i>	Boston, MA 1977
Admitted to Massachusetts Bar	1977
University of Wisconsin <i>M.A. in Economics; all requirements for Ph.D. complete except for dissertation; Distinction on the written examination for the PhD.</i>	Madison, WI 1967
Hunter College <i>B.A. in Economics, with Honors, Phi Beta Kappa and Cum Laude</i>	New York, NY 1964

EMPLOYMENT HISTORY

La Capra Associates <i>Principal</i>	Boston, MA 1992 - present
Tellus Institute <i>Manager of the Energy Group's international work Manager of Integrated Least Cost Planning Group</i>	Boston, MA 1988 - 1990
Salgo & Lee <i>Private Practice: Attorney and Economic Consultant</i>	Boston, MA 1979 - 1987
University of Massachusetts Dept. of Economics <i>Instructor: part-time</i>	Amherst, MA 1980 – 1984
MA Department of Public Utilities	Boston 1977-78
University of Vermont <i>Assistant Professor of Economics</i>	Burlington 1969-74

